# Tides of Change: Navigating the Future of Credit

**JOHN ZITO** 

Co-President & CIO of Credit



Unless otherwise noted, information as of January 2025

Confidential and Proprietary - Not for distribution, in whole or in part, without the express written consent of Apollo Global Management, Inc. It should not be assumed that investments made in the future will be profitable or will equal the performance of the investments shown in this document.

FOR EXISTING INVESTOR USE ONLY. NOT TO BE CONSTRUED AS INVESTMENT ADVICE OR A SOLICITATION OF ANY ADVISORY SERVICES OR PRODUCTS.



#### LOST AT SEA



**No Direction** 



No Vision

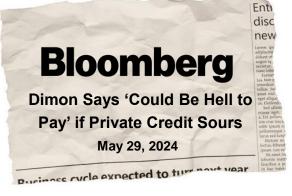


Unprepared

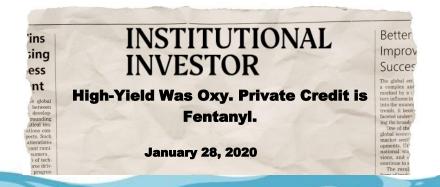
#### Is Private Credit Lost at Sea?











### The Industry is Racing to Buy What We Have Organically Built



### Our Organic Build

\$616B Credit AUM(1)

## APOLLO Credit

Investment Professionals









\$251B Direct Origination

\$237B Asset-Backed Finance

\$96B Multi-Credit

\$33в Opportunistic

A consistent framework underscores our core credit investing pillars



High-Quality, Top of the Capital Structure **Instruments** 



Emphasis on Downside Protection

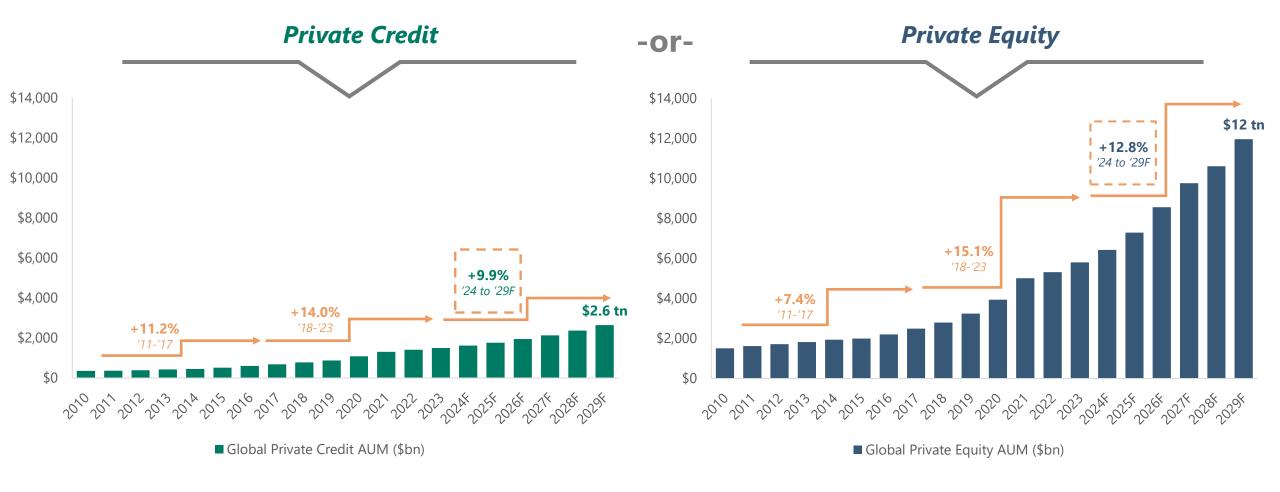


Disciplined, Repeatable Investment Process



Active Approach to Risk Management

#### No Real Bubble Here...



### Who is Really Lost at Sea?

### **Option A:**

**Cash Collateralized Senior Bond** 

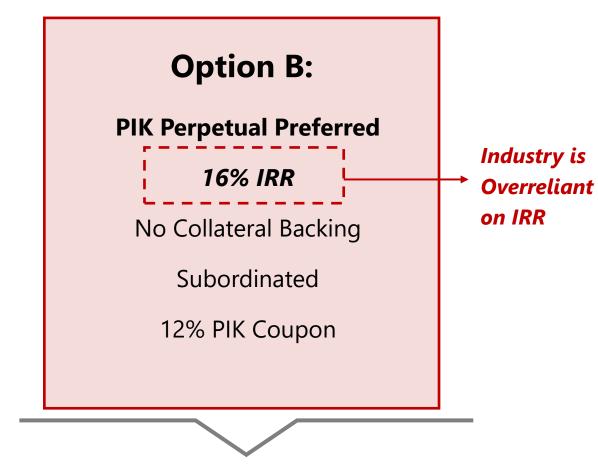
12-14% IRR

5Y Maturity

9.5% Fixed Coupon with Step-Ups

1L on all assets

2x Covered by Cash Alone



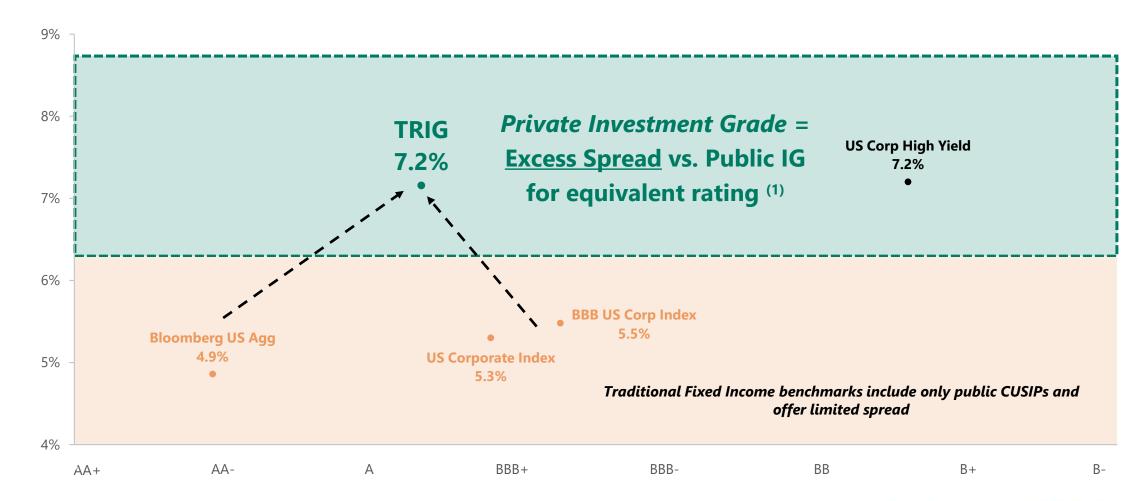
**Navigating Without a Compass** 

-or-

### Fixed Income:



### Fixed Income Replacement:



Data as of January 31, 2025. For illustrative and discussion purposes. Represents the views and opinions of Apollo Analysts. Subject to change at any time. Credit ratings are statements of opinions and not statements of facts or recommendations to purchase, hold or sell securities. Fund ratings are based on the underlying investment ratings using S&P, Kroll, Moody's, and Apollo Analysts. There is no guarantee that similar allocations or investments will be available in the future. Future results may vary substantially. Please refer to the Legal Disclaimer for additional information relating to forward looking statements, credit ratings and the use of index comparisons. There can be no assurance that Apollo will be success in implementing its investment strategy or that investment objectives will be achieved. Diversification does not ensure profit or protect against loss. Please see the Legal Disclaimer for additional information on credit ratings. (1) Excess spread represents differential between Fund asset yield and duration equivalent yield of Bloomberg US Corporate Bond Index.

### Funding Structure:



R)

-VS-

~\$11 billion

~8%

**30 Year Capital** 

### **Rest of the Industry:**

~10%

**10 Year Capital** 

**Infra + RE Equity Funds** 

Capital partners are not truly long-term if fund structures demand people to sell

For illustrative and discussion purposes only. Reflects the views and opinions of Apollo Analysts. Subject to change at any time without notice. Investment example has been provided for illustrative and discussion purposes only and was selected using objective non-performance based criteria to illustrate a recent long-term financing transaction. There is no guarantee that similar investment opportunities will be available or, if available, profitable.

#### Asset-Backed Finance:

16

proprietary asset origination platforms

 $\sim$ \$8B

equity capital invested into platforms over past decade

\$128B

AUM across platforms<sup>(1)</sup> 30+

product offerings across the full breadth of our origination capabilities 4,000+

origination platform employees































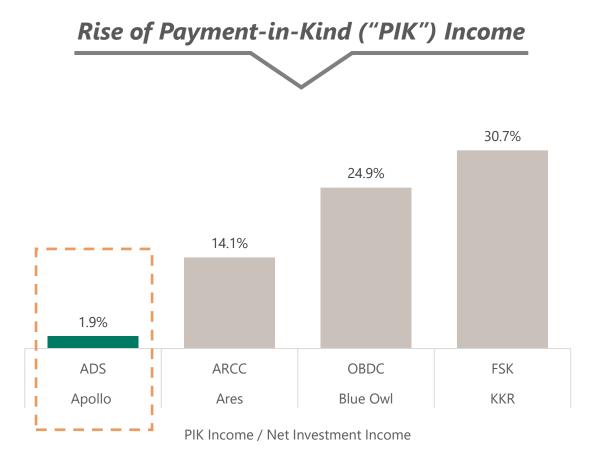


20+

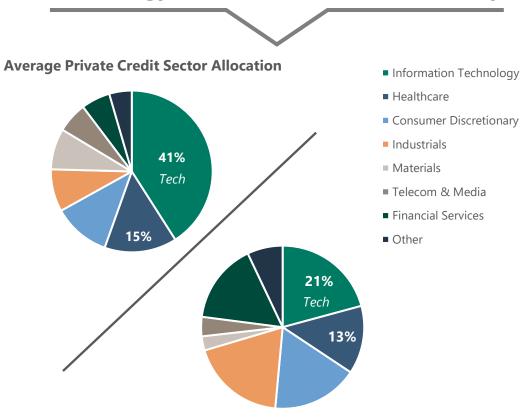
Origination Partnerships (2)

Originating assets for the Apollo Asset-Backed and Ecosystem

### Direct Lending:



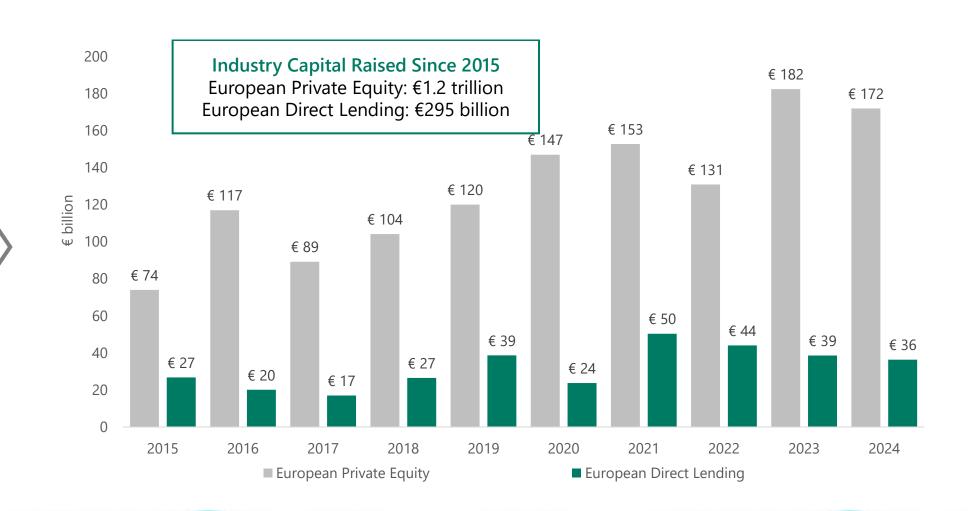
#### Technology and Healthcare Sector Heavy



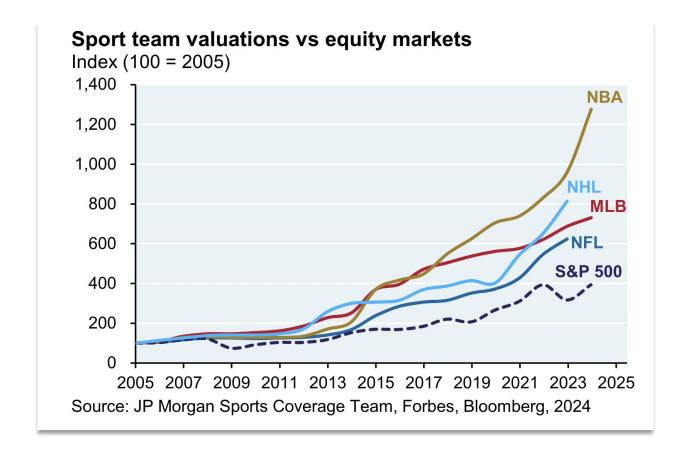
Apollo ADS BDC Sector Allocation<sup>1</sup>

### Europe:

European
Private Credit
Remains
Undersized



### Sports:



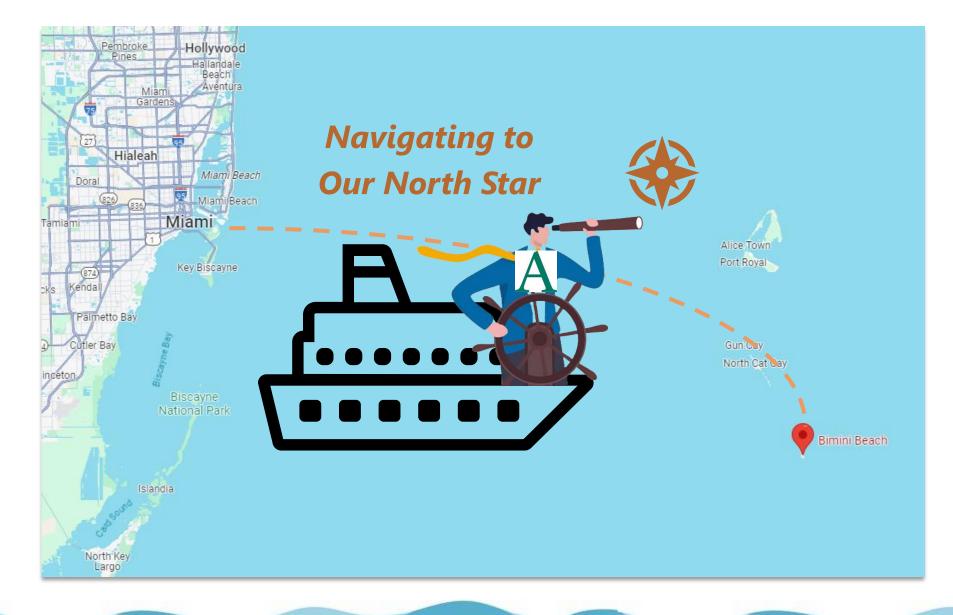
Mismatch Between
Supply of Financing for
Professional Sports and
Demand



## Credit Secondaries is Not Equity Secondaries...







#### **FULL STEAM AHEAD**







#### **Definitions**

Assets Under Management ("AUM") - The assets of the funds, partnerships and accounts to which Apollo provides investment management, advisory, or certain other investment-related services, including, without limitation, capital that such funds, partnerships and accounts have the right to call from investors pursuant to capital commitments. Our AUM equals the sum of:

- 1. the net asset value, plus used or available leverage and/or capital commitments, or gross assets plus capital commitments, of the credit and certain equity funds, partnerships and accounts for which we provide investment management or advisory services, other than certain collateralized loan obligations, collateralized debt obligations, and certain perpetual capital vehicles, which have a fee-generating basis other than the mark-to-market value of the underlying assets; for certain perpetual capital vehicles in credit, gross asset value plus available financing capacity;
- 2. the fair value of the investments of equity and certain credit funds, partnerships and accounts Apollo manages or advises, plus the capital that such funds, partnerships and accounts are entitled to call from investors pursuant to capital commitments, plus portfolio level financings;
- 3. the gross asset value associated with the reinsurance investments of the portfolio company assets Apollo manages or advises; and
- 4. the fair value of any other assets that Apollo manages or advises for the funds, partnerships and accounts to which Apollo provides investment management, advisory, or certain other investment-related services, plus unused credit facilities, including capital commitments to such funds, partnerships and accounts for investments that may require pre-qualification or other conditions before investment plus any other capital commitments to such funds, partnerships and accounts available for investment that are not otherwise included in the clauses above.

Apollo's AUM measure includes Assets Under Management for which Apollo charges either nominal or zero fees. Apollo's AUM measure also includes assets for which Apollo does not have investment discretion, including certain assets for which Apollo earns only investment-related service fees, rather than management or advisory fees. Apollo's definition of AUM is not based on any definition of Assets Under Management contained in its governing documents or in any management agreements of the funds Apollo manages. Apollo considers multiple factors for determining what should be included in its definition of AUM. Such factors include but are not limited to (1) Apollo's ability to influence the investment decisions for existing and available assets; (2) Apollo's ability to generate income from the underlying assets in the funds it manages; and (3) the AUM measures that Apollo uses internally or believes are used by other investment managers. Given the differences in the investment strategies and structures among other alternative investment managers, Apollo's calculation of AUM may differ from the calculations employed by other investment managers and, as a result, this measure may not be directly comparable to similar measures presented by other investment managers. Apollo's calculation also differs from the manner in which its affiliates registered with the SEC report "Regulatory Assets Under Management" on Form ADV and Form PF in various ways.

Apollo uses AUM, Gross capital deployment and Dry powder as performance measurements of its investment activities, as well as to monitor fund size in relation to professional resource and infrastructure needs.

### **Definitions**

Important Note on Index Comparisons: Index performance is shown for illustrative purposes only and have limitations when used for comparison or for other purposes due to, among other matters, volatility, credit or other factors (such as number of investments, recycling or reinvestment of distributions, and types of assets). It may not be possible to directly invest in one or more of these indices and the holdings of the Fund may differ markedly from the holdings of any such index in terms of levels of diversification, types of securities or assets represented and other significant factors. Indices are unmanaged, do not charge any fees or expenses, assume reinvestment of income and do not employ special investment techniques such as leveraging or short selling. No such index is indicative of the future results of the Fund. There can be no assurances that any of the trends described herein will continue or will not reverse. Past events and trends do not imply, predict or guarantee, and are not necessarily indicative of future events or results.

"Leveraged Loans" represented by the Morningstar LSTA US Leveraged Loan 100 Index, which is designed to measure the performance of the 100 largest facilities in the US leveraged loan market. Index constituents are market-value weighted, subject to a single loan facility weight cap of 2%.

"High Yield Corporate" represented by the ICE BofA US High Yield Index, which is market capitalization weighted and is designed to measure the performance of U.S. dollar denominated below investment grade (commonly referred to as "junk") corporate debt publicly issued in the U.S. domestic market. The index includes securities rated below investment grade (based on an average of Moody's Investors Service, Inc., Fitch, Inc., and S&P Global Ratings) with at least 18 months remaining to final maturity at the time of issuance and at least one-year remaining term to final maturity as of the Index's rebalancing date. In addition, individual securities of qualifying issuers must have a fixed coupon schedule and a minimum amount outstanding of \$250 million.

"US Investment Grade Corporate" represented by the Bloomberg US Corporate Index, which measures the investment grade, fixed rate, taxable corporate bond market. It includes USD denominated securities publicly issued by US and non-US industrial, utility, and financial issuers. The index is a component of the US Credit and US Aggregate Indices, and provided the necessary inclusion rules are met, US Corporate Index securities also contribute to the multi-currency Global Aggregate Index. The index includes securities with remaining maturity of at least one year



### Legal Disclaimer

This presentation is confidential and may not be distributed, transmitted or otherwise communicated to others, in whole or in part, without the express written consent of Apollo Global Management, Inc. or any of its subsidiaries ("Apollo"). Recipients of this presentation (and their representatives) may disclose to any and all persons, without limitation of any kind, (i) the tax treatment and tax structure of the private investment funds discussed herein (the "Fund" or "Funds") and (ii) any of their transactions and all materials of any kind (including opinions and other tax analyses) relating to such tax treatment and tax structure. This presentation does not constitute an offer to sell or the solicitation of an offer to buy, any security, product or service, including interests in the Funds. Offers for interests in the Funds can be made only by each Fund's Confidential Private Placement Memorandum (the "PPM") or Prospectus (collectively, the "Offering Materials"), which will contain additional information about the applicable Fund and in compliance with applicable law. Prospective investors must read the applicable Offering Materials which contain additional information about an investment in the relevant Fund. Distribution may be restricted in certain jurisdictions.

Notwithstanding the forgoing, nothing herein is intended to impede an individual from communicating directly with the US Securities and Exchange Commission or other regulatory agency about a possible securities law violation.

Unless otherwise noted, information included herein is presented as of the dates indicated and may differ from the terms and provisions respecting an investment in the Funds which will be more fully set forth in the Offering Materials and the applicable corresponding limited partnership agreements or such other applicable constituent governing documentation of the Funds. This presentation is not complete and the information contained herein may change at any time without notice. Apollo does not have any responsibility to update the presentation to account for such changes.

Apollo has not made any representation or warranty, expressed or implied, with respect to fairness, correctness, accuracy, reasonableness or completeness of any of the information contained herein (including but not limited to information obtained from third parties unrelated to Apollo) and they expressly disclaim any responsibility or liability therefore. The information contained herein is not intended to provide and should not be relied upon for, accounting, legal or tax advice or investment recommendations. Investors should make an independent investigation of the investment described herein, including consulting their tax, legal, accounting or other advisors, about the matters discussed herein.

Information contained herein may include information respecting prior investment performance of one or more Funds or investments including gross and/or net internal rates of return ("IRRs"). Information respecting prior performance, while a useful tool in evaluating each Fund's investment activities, is not necessarily indicative of actual results that may be achieved for unrealized investments. The realization of such performance is dependent upon many factors, many of which are beyond the control of Apollo. Further, there can be no assurance that the indicated valuations for unrealized investments accurately reflect the amounts for which the subject investments could be sold. Unless otherwise noted, all IRR amounts described herein are calculated as of the dates indicated. Depending on the fund, "Gross IRR" of each Fund represents the cumulative investment-related or Limited Partner-related cash flows for all of the investors in the applicable Fund on the basis of the actual timing of investment inflows and outflows (for unrealized investment assuming disposition of the respective "as of" dates referenced) aggregated on a gross basis quarterly and the return is annualized and compounded before management fees, carried interest and certain other Fund expenses (including interest incurred by the Fund itself) and measures the returns on each Fund's investments as a whole without regard to whether all of the returns would, if distributed, be payable to each Fund's investors. "Net IRR" of a Fund means the Gross IRR applicable to all investors, including related parties which may not pay fees, net of management fees organizational expenses, transaction costs and certain other Fund expenses (including interest incurred by the Fund itself) and realized carried interest all offset to the extent of interest income and measures returns based on amounts that, if distributed, would be paid to investors of the Fund.

Investing in a Fund is speculative and involves a substantial degree of risk. Risks include, but are not limited to, the fact that each of the Funds has or may have: a limited or no operating history; volatile performance; leverage use; limited liquidity with no secondary market expected and restrictions on transferring interests; high fees and expenses; and a dependence on Apollo, which will have exclusive authority to select and manage a Fund's investments. Prospective investors should carefully consider all risks described in the applicable Offering Materials in determining whether an investment in a Fund is suitable. There can be no assurance that the investment objectives described herein will be achieved. Nothing herein is intended to imply that a Fund's investment methodology may be considered "conservative," "safe," "risk free," or "risk averse". Economic, market and other conditions could also cause a Fund to alter its investment objectives, guidelines and restrictions. Investment losses may occur.

#### Past performance is not indicative nor a guarantee of future returns.

There can be no assurance that any objectives described herein will be achieved. Nothing herein is intended to imply that the methodology may be considered "conservative", "safe", "risk free", or "risk averse".

### Legal Disclaimer

Certain information contained herein may be "forward-looking" in nature. Due to various risks and uncertainties, actual events or results or the actual performance of a Fund may differ materially from those reflected or contemplated in such forward-looking information. As such, undue reliance should not be placed on such information. Forward-looking statements may be identified by the use of terminology including, but not limited to, "may," "will," "should," "expect," "anticipate," "target," "project," "estimate," "intend," "continue" or "believe" or the negatives thereof or other variations thereon or comparable terminology.

Target returns are presented solely for the purpose of providing insight into the Fund's investment objectives, detailing the Fund's anticipated risk and reward characteristics in order to facilitate comparisons with other investments and for establishing a benchmark for future evaluation of the Fund's performance. The target returns presented are not a prediction, projection or guarantee of future performance. The targeted returns are based upon estimates and assumptions that a potential investment will yield a return equal or greater than the target. There can be no assurance that Apollo's targets will be realized or that Apollo will be successful in finding investment opportunities that meet these anticipated return parameters. Apollo's target of potential return from a potential investment is not a guarantee as to the quality of the investment or a representation as to the adequacy of Apollo's methodology for estimating returns. Accordingly, the Fund's target return should not be used as a primary basis for an investor's decision to invest in the Fund.

Hypothetical or simulated performance results have certain inherent limitations. Unlike an actual performance record, simulated results do not represent actual investment results. Also, since the performance presented does not represent an actual investment portfolio, the results may have under- or over-compensated for the impact, if any, of certain market factors, such as lack of liquidity or market disruptions. Hypothetical or simulated performance results set forth herein are based on a number of assumptions (not all of which are described herein) which may or may not be accurate, and therefore actual returns may be substantially less than those illustrated. No representation is being made by the inclusion of any hypothetical or simulated illustration presented herein that the returns for any Apollo Fund will achieve similar results. Simulated investment programs in general are also subject to the fact that they are designed with the benefit of hindsight.

Index performance and yield data are shown for illustrative purposes only and have limitations when used for comparison or for other purposes due to, among other matters, volatility, credit or other factors (such as number and types of securities). It may not be possible to directly invest in one or more of these indices and the holdings of any Fund may differ markedly from the holdings of any such index in terms of levels of diversification, types of securities or assets represented and other significant factors. Indices are unmanaged, do not charge any fees or expenses, assume reinvestment of income and do not employ special investment techniques such as leveraging or short selling. No such index is indicative of the future results of any Fund.

This presentation contains trade names, trademarks and service marks of companies which (i) neither Apollo nor Apollo funds own or (ii) are investments of Apollo or one or more Apollo funds. We do not intend our use or display of these companies' trade names, trademarks or service marks to imply a relationship with, or endorsement or sponsorship of us by, such companies. Company names and logos are trademarks of their respective holders.

Credit ratings are statements of opinions and not statements of facts or recommendations to purchase, hold or sell securities. They do not address the suitability of securities for investment purposes and should not be relied on as investment advice. Neither Apollo nor any of its respective affiliates have any responsibility to update any of the information provided herein. Ratings are obtained at the time of investment and subject to change at any time. Certain investments may use internal ratings, which do not constitute any rating of investments by a nationally recognized rating agency or any third-party assessment. Such ratings may not fully reflect the underlying risk of the portfolio.

There can be no assurances that any of the trends described herein will continue or will not reverse. Past events and trends do not imply, predict or guarantee, and are not necessarily indicative of future events or results.

Origination platforms are portfolio companies of investment funds managed by Apollo. Please refer to Apollo Capital Management L.P.'s Form ADV Part 2A for additional information regarding platform arrangements.

By accepting delivery of this presentation, recipients agree to the disclosure and use restrictions described herein. Recipients may only use this presentation to the extent permitted by the applicable laws and regulations, and should be aware of and observe all such applicable laws and regulations. This presentation and the transactions, investments, products, services, securities or other financial instruments referred to in this presentation are not directed to, or intended for distribution to or use by, any person or entity who is a citizen or resident of or located in any locality, state, country or other jurisdiction where such distribution, publication, availability or use would be contrary to any laws or regulations. Distribution of additional information may be restricted in certain jurisdictions.

Additional information may be available upon request.

